Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities code: 3271 Date issued: September 8, 2023 Start date of measures for electronic provision: September 4, 2023

To our shareholders:

Hidekazu Nagashima, President **The Global, Ltd.** 2-4-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo, Japan

Notice of the 13th Annual General Meeting of Shareholders

We are pleased to announce the 13th Annual General Meeting of Shareholders of The Global, Ltd. (the "Company"), which will be held as indicated below.

For this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders in electronic format (items for which the measures for providing information in electronic format will be taken), and posts this information as "Notice of the 13th Annual General Meeting of Shareholders" on the Company's website. Please access the Company's website using the internet address shown below to review the information.

The Company's website: https://www.the-g.co.jp/news/irnews.php (in Japanese)

Website for posted informational materials for the general meeting of shareholders:

https://d.sokai.jp/3271/teiji/ (in Japanese)

In addition to posting items for which the measures for providing information in electronic format will be taken on the abovementioned website, the Company also posts this information on the website of Tokyo Stock Exchange, Inc. (TSE). To access this information from the latter website, access the TSE website (Listed Company Search) using the internet address shown below, enter the issue name (company name) or securities code, and click "Search," and then click "Basic information" and select "Documents for public inspection/PR information."

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

If you are unable to attend the meeting in person, you may exercise your voting rights in writing or by an electromagnetic method (via the internet, etc.), please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 6:00 p.m. on Monday, September 25, 2023 (JST).

- 1. Date and time Tuesday, September 26, 2023, at 10:00 a.m. (JST)
- 2. Venue NS Sky-Conference Room 1 and 2, 30th floor, Shinjuku NS Building 2-4-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo, Japan

3. Purpose of the Meeting

- Matters to be reported:
 - 1. Business Report and Consolidated Financial Statements, and the Audit Reports by the Financial Auditor and the Audit & Supervisory Board on the audit results of the Consolidated Financial Statements for the 13th fiscal year (July 1, 2022, to June 30, 2023)
 - 2. Non-consolidated Financial Statements for the 13th fiscal year (July 1, 2022, to June 30, 2023)

Matters to be resolved:

- Proposal No. 1: Amendments to the Articles of Incorporation
- Proposal No. 2: Election of Five Directors Who Are Not Audit & Supervisory Committee Members
- Proposal No. 3: Election of Three Directors Who Are Audit & Supervisory Committee Members
- Proposal No. 4: Election of One Director Who Is a Substitute Audit & Supervisory Committee Member
- Proposal No. 5: Determination of Amount of Remunerations for Directors Who Are Not Audit & Supervisory Committee Members
- Proposal No. 6: Determination of Amount of Remunerations for Directors Who Are Audit & Supervisory Committee Members

Please understand that, at this general meeting of shareholders, no gifts will be offered.

If you attend the meeting in person, please submit the Voting Rights Exercise Form to the receptionist at the Meeting.

If neither approval nor disapproval of a proposal is indicated on the Voting Rights Exercise Form you returned to us, the Company will deem that you indicated your approval of the proposal.

If revisions to the items for which the measures for providing information in electronic format arise, a notice of the revisions will be posted on the above websites using measures for providing information in electronic format.

Pursuant to applicable laws and regulations and provisions of Article 15 of the Company's Articles of Incorporation, the following items among the items for which the measures for providing information in electronic format have been posted on the above websites using measures for providing information in electronic format and are therefore not provided in the paper-based documents delivered to shareholders who have made a request for delivery of such documents.

(1) Notes to the consolidated financial statements (2) Notes to the non-consolidated financial statements

Accordingly, the consolidated financial statements and non-consolidated financial statements in this document are part of the consolidated financial statements and non-consolidated financial statements audited when Audit & Supervisory Board Members prepared the Audit Report and the Financial Auditor the Financial Audit Report.

[Information on Live Streaming of the General Meeting of Shareholders]

- 1. There will be a live internet streaming of the General Meeting of Shareholders so that shareholders can view the meeting from the comfort of their own homes. For details, please refer to the "Information on the Live Streaming of the General Meeting of Shareholders" sent with this notice of convocation.
- 2. Please note that viewing the live streaming does not constitute attendance at the meeting under the Companies Act, and therefore the viewers will not be able to participate in the resolution on the day of the meeting. Please also note that no questions will be able to make in the live streaming.

Reference Documents for the General Meeting of Shareholders

Proposal No. 1: Amendments to the Articles of Incorporation

- 1. Reasons for the Proposal
 - (1) The Company aims to create a system that strives to realize management with a higher level of transparency and further enhance corporate governance through auditing and supervising of the legality and appropriateness of business execution at the Company by the Audit & Supervisory Committee, of which the majority of the members are outside Directors, as well as further enhances the speed of management decision-making and execution under the appropriate supervision of the Board of Directors and accurately meets the expectations of stakeholders inside and outside Japan. To achieve these aims, the Company decided to effect a transition to a company with an Audit & Supervisory Committee from a company with an Audit & Supervisory Board and make amendments to its Articles of Incorporation necessary for this transition, subject to the approval at this general meeting of shareholders. These amendments include the creation of new provisions pertaining to Directors who are Audit & Supervisory Committee Members and the Audit & Supervisory Committee, as well as the deletion of provisions concerning Audit & Supervisory Board Members and the Audit & Supervisory Board.
 - (2) To implement capital and dividend policies in a flexible manner, the Company will add a new article— Proposed Article 35—to the Articles of Incorporation to ensure that the distribution of surplus, etc., can be conducted by a resolution of the Board of Directors.
 - (3) On October 1, 2023, as the effective date, the Company will effect an absorption-type merger with the Company as a surviving company and its wholly owned subsidiaries, Global L-Seed Corporation and Global Cast Corporation, as disappearing companies. Accordingly, the Company will add new lines of business to Article 2 of the current Articles of Incorporation.
 - (4) In addition, the Company will make necessary amendments, including revisions of terminology, in accordance with the aforementioned changes.

2. Proposed amendments

Details of the amendments are stated below.

The amendments to the Articles of Incorporation shall become effective at the conclusion of this general meeting of shareholders, unless otherwise provided for in the Articles of Incorporation after such amendments.

Amended parts are undermied.
Proposed amendments
Chapter 1: General Provisions
Article 2 (Purpose)
The purpose of the Company shall be to engage in the following business activities:
 Engaging in the following businesses as well as controlling and managing the business activities of companies that engage in the following or similar businesses by holding shares of such companies:
(1) through (44) (No amendments)
2. The Company may conduct any other business operations incidental to businesses described in the preceding paragraph of this Article.
Article 4 (Establishment of Organs)
The Company shall have the following organs in addition to the general meeting of shareholders and directors:
 (1) Board of Directors (2) <u>Audit & Supervisory Committee</u> (To be deleted) (3) Financial Auditors

Amended parts are underlined.

Current Articles of Incorporation	Proposed amendments
Chapter 2: Shares	Chapter 2: Shares
Article 7 (Acquisition of Company's Own Shares)	(To be deleted)
The Company may acquire its own shares through market transactions, etc., upon resolution of the Board of Directors, pursuant to the provisions of Article 165, paragraph (2) of the Companies Act.	
Article <u>8</u> through Article <u>11</u> (Provisions omitted)	Article <u>7</u> through Article <u>10</u> (No amendments)
Chapter 3: General Meeting of Shareholders	Chapter 3: General Meeting of Shareholders
Article <u>12</u> through Article <u>14</u> (Provisions omitted)	Article <u>11</u> through Article <u>13</u> (No amendments)
 Article <u>15</u> (Measures, etc. for Providing Information in Electronic Format) 1. (Provisions omitted) 2. Among items for which the measures for providing information in electronic format will be taken, the Company may choose to exclude all <u>or</u> some of those items designated by the Ministry of Justice Order from the statements in the paper-based documents that are to be delivered to shareholders who requested the delivery of paper-based documents by the record date of voting rights. 	 Article <u>14</u> (Measures, etc. for Providing Information in Electronic Format) 1. (No amendments) 2. Among items for which the measures for providing information in electronic format will be taken, the Company may choose to exclude all <u>or</u> some of those items designated by the Ministry of Justice Order from the statements in the paper-based documents that are to be delivered to shareholders who requested the delivery of paper-based documents by the record date of voting rights. (Change in Japanese only; English unchanged)
Article <u>16</u> through Article <u>17</u> (Provisions omitted)	Article <u>15</u> through Article <u>16</u> (No amendments)
Chapter 4: Directors and Board of Directors	Chapter 4: Directors and Board of Directors
Article <u>18</u> (Number of Directors)	Article <u>17</u> (Number of Directors)
The Company shall have no more than <u>fifteen (15)</u> Directors. (To be added)	 The Company shall have no more than <u>ten (10)</u> Directors (<u>excluding Directors who are Audit & Supervisory</u> <u>Committee Members</u>). The Company shall have no more than five (5) Directors who <u>are Audit & Supervisory Committee Members</u>.
 Article <u>19</u> (Method of Election of Directors) 1. Resolutions to elect Directors shall be adopted by a majority of the voting rights at the general meeting of shareholders, where shareholders who hold at least one-third (1/3) of the voting rights of all shareholders entitled to exercise their voting rights are present. 	 Article <u>18</u> (Method of Election of Directors) 1. Resolutions to elect Directors shall be adopted by a majority of the voting rights at the general meeting of shareholders, where shareholders who hold at least one-third (1/3) of the voting rights of all shareholders entitled to exercise their voting rights are present, with a distinction between Directors who are Audit & Supervisory Committee Members and other Directors and the distinction between Directors and the distinct of the distin
2. (Provisions omitted)	Directors. 2. (No amendments)
Article 20 (Method of Dismissal of Directors) <u>A resolution to dismiss a Director shall be adopted by at least</u> two-thirds (2/3) of the voting rights at the general meeting of shareholders, where shareholders who hold a majority of the voting rights of all shareholders entitled to exercise their voting rights are present.	(To be deleted)
 Article <u>21</u> (Tenure of Office of Directors) 1. The tenure of office of a Director shall expire at the conclusion of the annual general meeting of shareholders 	 Article <u>19</u> (Tenure of Office of Directors) 1. The tenure of office of a Director <u>(excluding a Director who</u> <u>is an Audit & Supervisory Committee Member)</u> shall expire at the conclusion of the annual general meeting of

Current Articles of Incorporation	Proposed amendments
pertaining to the last business year ending within two (2)	shareholders pertaining to the last business year ending within
years after the Director's election.	one (1) year after the Director's election.
2. The tenure of office of a Director who was elected as a substitute for another Director who has retired before the expiry of his/her tenure or to increase the number of Directors shall expire when the tenure of the predecessor or the other Directors in office expires.	(To be deleted)
(To be added)	2. The tenure of office of a Director who is an Audit & Supervisory Committee Member shall expire at the conclusion of the annual general meeting of shareholders pertaining to the last business year ending within two (2) years after the Director's election.
(To be added)	3. The tenure of office of a Director who is an Audit & Supervisory Committee Member and was elected as a substitute for another Director who was an Audit & Supervisory Committee Member and retired before the expiry of his/her tenure shall expire when the tenure of the predecessor expires.
(To be added)	4. The effective term of the resolution for the election of a Director who is an Audit & Supervisory Committee Member and was elected as a substitute for another Director, pursuant to Article 329, paragraph (3) of the Companies Act, shall be until the beginning of the annual general meeting of Shareholders pertaining to the last business year ending within two (2) years after the Director's election.
Article 22 (Representative Director and Executive Directors)	Article <u>20</u> (Representative Director and <u>President</u>)
 The Board of Directors shall appoint a Representative Director by resolution. The Board of Directors may, by resolution, appoint a President, <u>as well as a few Directors & Executive Vice</u> 	 The Board of Directors shall, by resolution, appoint a Representative Director <u>among Directors (excluding</u> <u>Directors who are Audit & Supervisory Committee</u> <u>Members</u>). The Board of Directors shall, by resolution, appoint a President <u>among Directors (excluding Directors who are</u>
President, Senior Managing Directors, and Managing Directors, where necessary. Article 23 (Person Authorized to Convene Meetings of Board of	<u>Audit & Supervisory Committee Members</u>). Article <u>21</u> (Person Authorized to Convene Meetings of Board of
Directors and Chairperson Thereof)	Directors and Chairperson Thereof)
1. (Provisions omitted)	1. (No amendments)
2. (Provisions omitted)	2. (No amendments)
(To be added)	3. Notwithstanding the provisions of the preceding paragraph (1), an Audit & Supervisory Committee Member appointed by the Audit & Supervisory Committee may convene a meeting of the Board of Directors.
3. A convocation notice regarding a meeting of the Board of Directors shall be dispatched to each of the Directors and <u>Audit & Supervisory Board Members</u> no later than three (3) days prior to the date of such meeting. However, such a period may be shortened in the event of an emergency.	4. A convocation notice regarding a meeting of the Board of Directors shall be dispatched to each of the Directors no later than three (3) days prior to the date of such meeting. However, such a period may be shortened in the event of an emergency.
(To be added)	Article 22 (Delegation of Decision-Making Regarding Execution
	of Important Operations) Pursuant to the provisions of Article 399-13, paragraph (6) of the Companies Act, the Company may delegate all or part of the decision-making regarding the execution of important operations (excluding the matters listed in each item of paragraph (5) of the said Article) to Directors by resolution of the Board of Directors.
Article $\underline{24}$ and Article $\underline{25}$ (Provisions omitted)	Article <u>23</u> and Article <u>24</u> (No amendments)
Article <u>26</u> (Remunerations of Directors)	Article <u>25</u> (Remunerations of Directors)

Current Articles of Incorporation	Proposed amendments
Director's remuneration, bonuses, and other financial benefits Directors may receive from the Company as consideration for the execution of their duties (hereinafter referred to as "Remunerations") shall be determined by resolution of a general meeting of shareholders.	Director's remuneration, bonuses, and other financial benefits Directors may receive from the Company as consideration for the execution of their duties (hereinafter referred to as "Remunerations") shall be determined by resolution of a general meeting of shareholders, with a distinction between Directors who are Audit & Supervisory Committee Members and other Directors.
 Article <u>27</u> (Exemption from Liability of Directors) 1. (Provisions omitted) 2. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company may enter into agreements with Directors (excluding Directors who are Executive Directors, etc.) to the effect that their liability for damages arising from their failure to perform their duties shall be limited. However, the limit of liability under such agreements shall be the liability amount prescribed by laws and regulations. 	 Article <u>26</u> (Exemption from Liability of Directors) 1. (No amendments) 2. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company may enter into agreements with Directors (excluding Directors who are Executive Directors, etc.) to the effect that their liability for damages arising from their failure to perform their duties shall be limited. However, the limit of liability under such agreements shall be the liability amount prescribed by laws and regulations. (Change in Japanese only; English unchanged)
Chapter 5: Audit & Supervisory Board and Members Thereof	(To be deleted)
Article 28 (Number of Audit & Supervisory Board Members) The Company shall have no more than five (5) Audit & Supervisory Board Members.	(To be deleted)
Article 29 (Method of Election of Audit & Supervisory Board <u>Members</u>) <u>Resolutions to elect Audit & Supervisory Board Members shall</u> <u>be adopted by a majority of the voting rights at the general</u>	(To be deleted)
meeting of shareholders where shareholders who hold at least one-third (1/3) of the voting rights of all shareholders entitled to exercise their voting rights are present.	
 Article 30 (Tenure of Office of Audit & Supervisory Board <u>Members</u>) 1. The tenure of office of an Audit & Supervisory Board <u>Member shall expire at the conclusion of the annual general</u> <u>meeting of shareholders pertaining to the last business year</u> <u>ending within four (4) years after the Director's election.</u> 2. The tenure of office of an Audit & Supervisory Board <u>Member who was elected as a substitute for another Audit &</u> <u>Supervisory Board Member who retired before the expiry of</u> <u>his/her tenure shall expire when the tenure of the predecessor</u> <u>expires.</u> 	(To be deleted)
Article 31 (Full-time Audit & Supervisory Board Members) The Audit & Supervisory Board shall appoint full-time Audit & Supervisory Board Members among Audit & Supervisory Board Members.	(To be deleted)
Article 32 (Convocation of Audit & Supervisory Board Meeting) <u>A convocation notice regarding a meeting of the Audit &</u> <u>Supervisory Board shall be dispatched to each of Audit &</u> <u>Supervisory Board Members no later than three (3) days prior to</u> <u>the date of such meeting. However, such a period may be</u> <u>shortened in the event of an emergency.</u>	(To be deleted)
Article 33 (Remunerations of Audit & Supervisory Board <u>Members)</u>	(To be deleted)

Current Articles of Incorporation	Proposed amendments
Remunerations of Audit & Supervisory Board Members shall be	
determined by resolution of a general meeting of shareholders.	
Article 34 (Exemption from Liability of Audit & Supervisory Board Members)	(To be deleted)
1. Pursuant to the provisions of Article 426, paragraph (1) of the Companies Act, the Company may, by resolution of the Board	
of Directors, exempt Audit & Supervisory Board Members (including former Audit & Supervisory Board Members) from their liability for damages arising from their failure to	
perform their duties to the extent prescribed by laws and regulations.	
2. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company may enter into agreements with	
Audit & Supervisory Board Members to the effect that their liability for damages arising from their failure to perform their duties shall be limited. However, the limit of liability under such agreements shall be the liability amount prescribed by laws and regulations.	
(To be added)	Chapter 5: Audit & Supervisory Committee
(To be added)	Article 27 (Full-time Audit & Supervisory Committee Members) The Audit & Supervisory Committee may appoint full-time Audit & Supervisory Committee Members among Directors who are Audit & Supervisory Committee Members.
(To be added)	Article 28 (Convocation of Audit & Supervisory Committee
	Meeting) <u>A convocation notice regarding a meeting of the Audit &</u> <u>Supervisory Committee shall be dispatched to each of Audit &</u> <u>Supervisory Committee Members no later than three (3) days</u> <u>prior to the date of such meeting. However, such a period may be</u> <u>shortened in the event of an emergency.</u>
<u>(To be added)</u>	Article 29 (Method of Resolution of Audit & Supervisory Committee) Resolutions of the Audit & Supervisory Committee shall be adopted by a majority of the Audit & Supervisory Committee Members where a majority of the Audit & Supervisory Committee Members who are entitled to participate in a meeting are present.
Chapter 6: Financial Auditors	Chapter 6: Financial Auditors
Article <u>35</u> and Article <u>36</u> (Provisions omitted)	Article <u>30</u> and Article <u>31</u> (No amendments)
Article <u>37</u> (Remunerations of Financial Auditors) Remunerations of financial auditors shall be determined by the Representative Director with the consent of the <u>Audit &</u> <u>Supervisory Board</u> .	Article <u>32</u> (Remunerations of Financial Auditors) Remunerations of financial auditors shall be determined by the Representative Director with the consent of the <u>Audit &</u> <u>Supervisory Committee</u> .
Article <u>38</u> (Provisions omitted)	Article <u>33</u> (No amendments)
Chapter 7: Accounts	Chapter 7: Accounts
Article <u>39</u> (Provisions omitted)	Article <u>34</u> (No amendments)
(To be added)	Article 35 (Organs that Decide Dividends from Surplus, etc.)

Current Articles of Incorporation	Proposed amendments
	The Company may decide the distribution of dividends from surplus and other matters provided in each item of Article 459, paragraph (1) of the Companies Act, by resolution of the Board of Directors, unless otherwise provided by laws and regulations.
Article <u>40</u> (Record Date for Distribution of Surplus)	Article <u>36</u> (Record Date for Distribution of Surplus)
1. (Provisions omitted)	1. (No amendments)
(To be added)	2. The record date for the distribution of interim dividends of the Company shall be December 31 of each year.
2. The Company may distribute dividends from surplus by determining a record date in addition to the provision of the preceding paragraph.	<u>3.</u> The Company may distribute dividends from surplus by determining a record date in addition to the provision <u>s</u> of the preceding <u>two (2)</u> paragraph <u>s</u> .
Article 41 (Interim Dividends)	(To be deleted)
The Company may distribute interim dividends by setting a record date as December 31 of each year by resolution of the Board of Directors.	
Article <u>42</u> (Provisions omitted)	Article <u>37</u> (No amendments)
Supplementary Provisions	Supplementary Provisions
Article 1 (Transitional Measures for Convocation of General	Article 1 (Transitional Measures for Convocation of General
Meeting of Shareholders)	Meeting of Shareholders)
The addition of Article <u>12</u> , paragraph 2 shall take effect on the day on which the Company receives the confirmation by the Minister of Economy, Trade and Industry and the Minister of Justice that general meetings of shareholders without a designated location for the meeting held by the Company satisfy the requirements specified by the Orders of the Ministry of Economy, Trade and Industry and the Ministry of Justice (the "Effective Date"). This article shall be deleted after the Effective Date.	The addition of Article <u>11</u> , paragraph 2 shall take effect on the day on which the Company receives the confirmation by the Minister of Economy, Trade and Industry and the Minister of Justice that general meetings of shareholders without a designated location for the meeting held by the Company satisfy the requirements specified by the Orders of the Ministry of Economy, Trade and Industry and the Ministry of Justice (the "Effective Date"). This article shall be deleted after the Effective Date.
(To be added)	Article 2 (Transitional Measures for Exemption from Liability
	of Audit & Supervisory Board Members)
	The company may, by resolution of the Board of Directors, exempt Audit & Supervisory Board Members (including former Audit & Supervisory Board Members) from their liability for damages prescribed in the provisions of Article 423, paragraph (1), of the Companies Act in relation to conduct carried out before the conclusion of the 13th Annual General Meeting of Shareholders to the extent prescribed by laws and regulations.

Proposal No. 2: Election of Five Directors Who Are Not Audit & Supervisory Committee Members

If Proposal No. 1 "Amendments to the Articles of Incorporation" is approved as originally proposed, the Company will transition to a company with Audit and Supervisory Committee, and the terms of office of all six (6) Directors will expire as of the amendments to the Articles of Incorporation coming into effect. As such, the Company proposes the election of five Directors who are not Audit & Supervisory Committee Members (hereinafter in this proposal "Directors").

This proposal shall come into effect when Proposal No. 1, "Amendments to the Articles of Incorporation," comes into effect.

Candidate No.	Name (Date of birth)		nary, position and responsibilities in the Company, ficant concurrent position outside the Company	Number of the Company's shares owned
		Apr. 1995	Joined Fuso Lexel Incorporated (currently, Daikyo Incorporated)	
		Nov. 1998	Representative Director of Global Juhan Ltd.	
		Feb. 1999	Reorganization of Global Juhan Ltd. into	
			Global Juhan Corporation, serving as the	
			President and Representative Director	
		June 2006	President and Director of Human Verdy	
			Corporation (currently, Global Cast	
			Corporation)	
		Sep. 2006	Director of L-Seed Corporation (currently,	
			Global L-Seed Corporation)	
		July 2009	Director of L.CAST Corporation (currently,	
			Global Cast Corporation) (current position)	
	Hidekazu Nagashima	July 2010	President of the Company (current position)	2,395,600
	(November 6, 1970)	July 2010	Director of Global Juhan Corporation (current position)	2,595,000
		July 2010	Director of Global Heart Co., Ltd. (current position)	
1		May 2012	Chairman and Director of Global Real	
1			Management (Singapore) Pte. Ltd.	
		Dec. 2013	Director of Global Investment Advisory	
			Corporation (current position)	
		Dec. 2016	General Director of Global L-seed Ho Chi	
			Minh Company Limited (current position)	
		Oct. 2017	Chairman and Representative Director of	
			Global L-Seed Corporation	
		Aug. 2021	Director of Global L-Seed Corporation (current	
F	ED C I I	111.0 5	position)	
	[Reasons for nomination as a c		ctor] ccessor, Global Juhan Corporation in 1998, Hidekazu	NT 11 1

The candidates for Directors are as follows:

Since the establishment of the Company's predecessor, Global Juhan Corporation in 1998, Hidekazu Nagashima has worked to expand the business domains and scale of the Company's business through his strong leadership and execution skills, and has established and led each company in the group. He has been an indispensable person for the Company's management, including his achievement of listing the Company on the First Section of the Tokyo Stock Exchange in 2016. In the Group's medium- to long-term management strategies and in the Company's core businesses, he has driven the business expansion of the Company, based on his extensive knowledge and high-level insight. In order to ensure the strengthening of the management structure and the sustainable growth of the Company, we nominated him as a candidate for Director believing that his continued management of the Company will contribute to the enhancement of corporate value and the common interests of shareholders.

Candidate No.	Name (Date of birth)		mary, position and responsibilities in the Company, ficant concurrent position outside the Company	Number of the Company's shares owned	
		Apr. 1998	Joined Kondo Sangyo Co., Ltd.		
		July 2008	Joined Toshiken Corporation		
		Jan. 2012	Joined Global L-Seed Corporation		
		Oct. 2015	General Manager of Development Department		
	Keiji Okada	Sep. 2016	Director and General Manager of Development		
	(December 15, 1975)	1	Department	1,20	
		May 2021	Vice President and Director		
		Aug. 2021	President and Representative Director (current		
2		U	position)		
2		Sep. 2021	Director of the Company (current position)		
	[Reasons for nomination as a ca	andidate for Dire			
			the group's development business, including develo	pment of	
	condominiums, which is the for	undation of the g	roup's business, through his extensive knowledge ar	nd experience of	
	real estate business. He current	ly plays an impo	rtant role in the group's development as the represen	tative of a	
	subsidiary that undertakes acqu	isition and devel	lopment, which are the cornerstone of the business. I	n order to ensure	
	the strengthening of the manage	ement structure a	and the growth of the Company, we nominated him a	s a candidate for	
			ent of the Company will contribute to the enhanceme	nt of corporate	
	value and the common interests	of shareholders		1	
		Apr. 1991	Joined The Sanwa Bank, Limited (currently,		
			MUFG Bank, Ltd.)		
		Apr. 2005	Joined ITX Corporation		
		July 2008	General Manager of Corporate Planning		
			Department		
		Feb. 2014	Joined Tsutsui Corporation as General Manager		
			of Corporate Planning Department		
		Mar. 2015	Joined ITX Corporation as General Manager of		
			Treasury Department		
		July 2017	Joined SBC Medical Group as General		
			Manager of Finance Strategy Office		
		Jan. 2021	Joined the Company		
	Norio Yamana	Aug. 2021	General Manager of Corporate Administration		
	(November 13, 1967)		Department	-	
		Sep. 2021	Director and General Manager of Corporate		
			Administration Department of the Company		
3		Sep. 2022	Audit & Supervisory Board Member of Global		
		G 0000	L-Seed Corporation (current position)		
		Sep. 2022	Audit & Supervisory Board Member of Global		
		Sec. 2022	Cast Corporation (current position)		
		Sep. 2022	Audit & Supervisory Board Member of Global Juhan Corporation (current position)		
		Sam 2022	Audit & Supervisory Board Member of Global		
		Sep. 2022	Heart Co., Ltd. (current position)		
		Sep. 2022	Audit & Supervisory Board Member of Global		
		Sep. 2022	Hotel Partners Ltd. (current position)		
		Mar. 2023	Director of the Company (current position)		
	[Reasons for nomination as a c			1	
	-		broad range of high-level knowledge as well as exec	cution skills based	
		-			
	on overseeing operations over many years as the head of the corporate planning departments, treasury and finance departments, etc. of financial institutions and corporations, and he contributes to enhancing the corporate value of the				
	Group. In order to ensure the strengthening of the management structure and the growth of the Company, we nominated				
			is continued management of the Company will contr		
	enhancement of corporate value				

Candidate No.	Name (Date of birth)		nary, position and responsibilities in the Company, ficant concurrent position outside the Company	Number of the Company's shares owned
				Company's shares
		June 2020 Dec. 2020	Director of Rheos Capital Works Inc. Outside Director of Ascot Corp. (current	
		Jan. 2021 Aug. 2021	position) Director of the Company (current position) Outside Director of ALBERT Inc.	
F	[Reasons for nomination as a c			
	-		igh-level insight related to corporate management, and	nd superior
			tor and a top executive of the SBI Group and other c	-
		-	nent. In order to ensure the strengthening of the mana	-
			him as a candidate for Director believing that his cor	-
			nent of corporate value and the common interests of s	

Candidate No.	Name (Date of birth)		nary, position and responsibilities in the Company, ficant concurrent position outside the Company	Number of the Company's shares owned		
		Apr. 1985 Apr. 2011	Joined Daiwa House Industry Co., Ltd. Representative Director of Daiwa Living Co., Ltd. President and Representative Director of Daiwa Estate Co., Ltd.			
		Jan. 2012	Representative Director of Daiwa Living Management Co., Ltd.			
		July 2014	President and Representative Director of Daiwa Living Utilities Co., Ltd.			
	Masaru Akashi (February 1, 1963)	Oct. 2016	President and Representative Director of Daiwa Living Stay Co., Ltd.	_		
		Sep. 2019	President and Representative Director of Daiwa Living Care Co., Ltd.			
5		Mar. 2021	Director of Sanyo Co., Ltd. (current position)			
5		Apr. 2021	Director of Bankers Co., Ltd. (current position)			
		Apr. 2021	Representative Director of WiLLBE Co., Ltd. (current position)			
		Sep. 2021	Outside Director of the Company (current			
		-	position)			
		Sep. 2022	Chairman (current position)			
	[Reasons for nomination as a candidate for outside Director and the outline of roles he is expected to play]					
	Masaru Akashi has a wealth of experience and achievements in the real estate business, professional and wide-ranging					
	insight, and a high-level management perspective gained from his long career as a top executive of group companies of					
	Daiwa House Industry Co., Ltd. He utilizes his experience and viewpoints to supervise and provide guidance on the					
		-	gement perspective. In order to ensure the strengther	-		
	management structure and the sustainable growth of the Company, we nominated him as a candidate for outside					
		-	ent of the Company will contribute to the enhanceme	nt of corporate		
\mathbf{A}	value and the common interes					
(Notes) 1.				Di Haldinga Ina th		
2.	parent company of the Compa		of Vice President and Representative Director of SH	51 riolomgs, mc., th		
3	Masaru Akashi is a candidat	-	dependent officer i			
5.			-			
	accordance with the regulations of Tokyo Stock Exchange, Inc. If he is elected as originally proposed, he will remain as independent officer.					
4.	1	an outside Direct	or of the Company, and at the conclusion of this	general meeting o		
	-	nure as outside Director will have been two years.				
5.			h Masaru Akashi and Masato Takamura to limit their	liability for damages		

- 5. The Company has entered into an agreement with Masaru Akashi and Masato Takamura to limit their liability for damages, pursuant to the provisions of Article 427, paragraph (1) of the Companies Act. The maximum amount of liability for damages under this agreement is the minimum liability amount stipulated by the laws and regulations. If the election of them is approved, the Company plans to extend the agreement with them.
- 6. Pursuant to the provisions of Article 430-3, paragraph (1) of the Companies Act, the Company has entered into a directors and officers liability insurance policy with an insurance company. The insurance policy will cover damages that would otherwise be borne by the insured due to the insured being held liable for the performance of his/her duties or being subject to a claim relating to the pursuit of such liability. Each of the candidates will be included in the insured in the insurance policy. The Company intends to renew the policy when it expires, with the same coverage.

Proposal No. 3 Election of Three Directors Who Are Audit & Supervisory Committee Members

Subject to the approval of Proposal No. 1, "Amendments to the Articles of Incorporation," as originally proposed, the Company will transition to a company with Audit & Supervisory Committee. Therefore, the Company proposes the election of three Directors who are Audit & Supervisory Committee Members after the transition. The consent of the Audit & Supervisory Board has been obtained for this proposal.

This proposal shall come into effect when Proposal No. 1, "Amendments to the Articles of Incorporation," comes into effect.

The candid	ates for Directors who are Au	dit & Supervisory Committee Members are as follows:	

Candidate No.	Name (Date of birth)		nmary, position in the Company, and significant oncurrent position outside the Company	Number of the Company's shares	
		Apr. 1986	Joined Daiwa House Industry Co., Ltd.	owned	
		Oct. 2005	Joined Daiwa House Industry Co., Etd.		
			-		
		June 2011	General Manager of Corporate Planning		
		A	Department		
		Apr. 2017	Executive Officer and General Manager of		
		1 2021	Corporate Planning Department		
		Apr. 2021	Joined SBI SECURITIES Co., Ltd.		
		Apr. 2022	General Manager of Business Development		
		G 2022	Department		
	Takaaki Nakano	Sep. 2022	Audit & Supervisory Board Member of Global		
	(November 30, 1963)		L-Seed Corporation (current position)	_	
		Sep. 2022	Audit & Supervisory Board Member of Global		
1			Cast Corporation (current position)		
1		Sep. 2022	Audit & Supervisory Board Member of Global		
			Juhan Corporation (current position)		
		Sep. 2022	Audit & Supervisory Board Member of Global		
		~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	Heart Co., Ltd. (current position)		
		Sep. 2022	Audit & Supervisory Board Member of Global		
		~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	Hotel Partners Ltd. (current position)		
		Sep. 2022	Audit & Supervisory Board Member of the		
			Company (current position)	1 7	
	-		ctor who is an Audit & Supervisory Committee Men	-	
		-	I estate and experience in management gained over the Corrected Blogging Department at the Deive Har		
			he Corporate Planning Department at the Daiwa Hou is an Audit & Supervisory Committee Member, belie		
			nce to the management of the entire Group from an		
	perspective based on this know			objective	
	perspective sused on this know	Apr. 1996	Joined Mitsubishi Electric Corporation		
		Nov. 2006	Joined Grant Thornton Taiyo ASG (currently,		
		1101.2000	Grant Thornton Taiyo LLC)		
	Yuichiro Yamagami	July 2010	Registered as a certified public accountant		
	(September 6, 1973)	July 2010	Established Preemption Audit Corporation,	-	
		July 2019	Senior Partner (current position)		
		Sep. 2022	Outside Audit & Supervisory Board Member of		
2		5 6 p. 2022	the Company (current position)		
	[Reasons for nomination as a candidate for outside Director who is an Audit & Supervisory Committee Member and the				
	outline of roles he is expected to play]				
	Yuichiro Yamagami has never been directly involved in the management of a company. However, he has specialized				
	-	-	vel insight related to finance and corporate auditing a	-	
	accountant. We nominated him as a candidate for outside Director who is an Audit & Supervisory Committee Member				
	believing that he will continue to provide useful advice and suggestions based on this knowledge and experience to				
	further strengthen the Company			-	

Candidate No.	Name (Date of birth)	Career summary, position in the Company, and significant concurrent position outside the Company		Number of the Company's shares owned	
	Naoko Kamimura (June 18, 1973)	Apr. 1999	Joined Nagashima & Ohno (currently,		
3			Nagashima Ohno & Tsunematsu)		
		Sep. 2003	Worked at Schulte Roth & Zabel LLP (New		
			York)		
		Sep. 2004	Joined Treaties Division, International Legal	-	
			Affairs Bureau, Ministry of Foreign Affairs		
		Oct. 2006	Returned to Nagashima Ohno & Tsunematsu		
		Nov. 2019	Head of Legal and Compliance, Japan		
			Investment Corporation (current position)		
	[Reasons for nomination as a candidate for outside Director who is an Audit & Supervisory Committee Member and the				
	outline of roles she is expected to play]				
	Naoko Kamimura has a wealth of experience in judicial communities inside and outside Japan and at a government				
	office, as well as a high degree of expertise and insight gained through her experience. To improve the Company's				
	corporate governance, we nominated her because she is expected to provide commitment, supervision, and advice on				
	Directors' execution of their duties from a neutral and objective standpoint. Although she has no experience of				
	participating in corporate management, we believe that she can appropriately execute the duties of an outside Director				
	who is an Audit & Supervisory Committee Member for the abovementioned reasons.				
Notes) 1.	There are no special interests bet	ween each can	didate and the Company.		
2	Vuiching Vomogomi and Mastra I		andidatas far autsida Directors who are Audit & Su	mampiaam; Campaitte	

2. Yuichiro Yamagami and Naoko Kamimura are candidates for outside Directors who are Audit & Supervisory Committee Members. The Company has registered Yuichiro Yamagami as independent officer in accordance with the regulations of the Tokyo Stock Exchange, and if he is elected as originally proposed, he will remain as independent officer. In addition, if Naoko Kamimura is elected as originally proposed, the Company plans to newly appoint her as independent officer.

3. The Company plans to enter into an agreement with Takaaki Nakano, Yuichiro Yamagami, and Naoko Kamimura to limit their liability for damages, pursuant to the provisions of Article 427, paragraph (1) of the Companies Act. The maximum amount of liability for damages under this agreement is the minimum liability amount stipulated by the laws and regulations.

4. Pursuant to the provisions of Article 430-3, paragraph (1) of the Companies Act, the Company has entered into a directors and officers liability insurance policy with an insurance company. The insurance policy will cover damages that would otherwise be borne by the insured due to the insured being held liable for the performance of his/her duties or being subject to a claim relating to the pursuit of such liability. Each of the candidates will be included in the insured in the insurance policy. The Company intends to renew the policy when it expires, with the same coverage.

Proposal No. 4 Election of One Director Who Is a Substitute Audit & Supervisory Committee Member

Subject to the approval of Proposal No. 1, "Amendments to the Articles of Incorporation," as originally proposed, the Company will transition to a company with an Audit & Supervisory Committee. Therefore, the Company proposes the election of one Director who is a substitute Audit & Supervisory Committee Member after the transition in preparation for lacking the number of Directors who are Audit & Supervisory Committee Members stipulated by laws and regulations.

The consent of the Audit & Supervisory Board has been obtained for this proposal.

This proposal shall come into effect when Proposal No. 1, "Amendments to the Articles of Incorporation," comes into effect.

The candidate for Director who is a substitute Audit & Supervisory Committee Member is as follows:

Name (Date of birth)	Career summary, position in the Company, and significant concurrent position outside the Company		Number of the Company's shares owned
	Apr. 1968 July 1989	Joined The Nippon Kangyo Bank, Limited (currently, Mizuho Bank, Ltd.) Seconded to Orient Corporation	
	Sep. 1991	Managing Director of Orient Corporation	
	June 2002	General Manager of Administration Department of Tokyo Leasing Co., Ltd.	
	Sep. 2006	Audit & Supervisory Board Member of L-Seed Corporation (currently, Global L-Seed Corporation)	
	Sep. 2006	Audit & Supervisory Board Member of Heartwealth Management Co., Ltd. (currently, Global Heart Co., Ltd.)	
Ryujiro Saegusa	Sep. 2006	Audit & Supervisory Board Member of Global Juhan Corporation	
(August 27, 1944)	July 2010	Audit & Supervisory Board Member (full-time) of the Company	
	July 2010	Audit & Supervisory Board Member of Global Cast Corporation	
	Dec. 2013	Audit & Supervisory Board Member of Global Investment Advisory Corporation	
	Apr. 2016	Audit & Supervisory Board Member of Global Hotel Management Ltd.	
	Sep. 2020	Audit & Supervisory Board Member of Global Hotel Partners Ltd.	
	Sep. 2022	Outside Audit & Supervisory Board Member of the Company (current position)	

[Reasons for nomination as a candidate for outside Director who is a substitute Audit & Supervisory Committee Member and the outline of roles he is expected to play]

Ryujiro Saegusa possesses an objective perspective based on his immense knowledge and experience in management gained over many years at financial institutions. We nominated him as a candidate for outside Director who is a substitute Audit & Supervisory Committee Member because he has been serving as an Audit & Supervisory Board Member of the Group and has been providing appropriate and useful advice and guidance.

(Notes) 1. There are no special interests between the candidate and the Company.

- 2. Ryujiro Saegusa is a candidate for outside Director who is a substitute Audit & Supervisory Committee Member. If the candidate takes office as an outside Director who is an Audit & Supervisory Committee Member, the Company plans to newly appoint him as an independent officer in accordance with the regulations of Tokyo Stock Exchange, Inc.
- 3. If the candidate, Ryujiro Saegusa, takes office as outside Director who is an Audit & Supervisory Committee Member, the Company plans to enter into an agreement with him to limit his liability for damages. The maximum amount of liability for damages under this agreement is the minimum liability amount stipulated by the laws and regulations.
- 4. Pursuant to the provisions of Article 430-3, paragraph (1) of the Companies Act, the Company has entered into a directors and officers liability insurance policy with an insurance company. The insurance policy will cover damages that would otherwise be borne by the insured due to the insured being held liable for the performance of his/her duties or being subject to a claim relating to the pursuit of such liability. If the candidate takes office as outside Director who is an Audit & Supervisory Committee Member, he will be included as an insured in the insurance policy. The Company intends to renew the policy when it expires, with the same coverage.

Proposal No. 5 Determination of Amount of Remunerations for Directors Who Are Not Audit & Supervisory Committee Members

The amount of remuneration for Directors of the Company was approved at the 1st Annual General Meeting of Shareholders held on September 28, 2011, as an annual amount not exceeding 500 million yen and has been in effect to this day. Subject to the approval of Proposal No. 1, "Amendments to the Articles of Incorporation," as originally proposed, the Company will transition to a company with Audit & Supervisory Committee. Therefore, the Company proposes to abolish this and set the annual amount of remuneration for Directors at no more than 500 million yen (of which the amount of remuneration for outside Directors will be no more than 50 million yen), and to have matters such as actual amount paid to each Director and the timing of payments be determined by resolution of the Board of Directors. In addition, the Company's policy on making decisions regarding details of remuneration, etc. for its individual Directors is presented on page 15 of the Business Report (in Japanese only). The Company deems that this proposal is appropriate in that it has been established giving comprehensive consideration to the size of the Company's business, the composition of its officers and future business expansion plans.

Currently, there are six Directors of the Company, if Proposal No. 1 "Amendments to the Articles of Incorporation" and Proposal No. 2 "Election of Five Directors Who Are Not Audit & Supervisory Committee Members" are approved as originally proposed, the number of Directors who are not Audit & Supervisory Committee Members will be five (including one outside Director).

This proposal shall come into effect when Proposal No. 1, "Amendments to the Articles of Incorporation," comes into effect.

Proposal No. 6 Determination of Amount of Remunerations for Directors Who Are Audit & Supervisory Committee Members

Subject to the approval of Proposal No. 1, "Amendments to the Articles of Incorporation," as originally proposed, the Company will transition to a company with an Audit & Supervisory Committee. Therefore, the Company proposes to establish a new rule to set the annual amount of remuneration for Directors who are Audit & Supervisory Committee Members at no more than 50 million yen. We set the amount in comprehensive consideration of the size of the Company's business, the composition of its officers and future business expansion plans, and deem it to be appropriate.

If Proposal No. 1 "Amendments to the Articles of Incorporation" and Proposal No. 3 "Election of Three Directors Who Are Audit & Supervisory Committee Members" are approved as originally proposed, the number of Directors who are Audit and Supervisory Committee Members will be three.

This proposal shall come into effect when Proposal No. 1, "Amendments to the Articles of Incorporation," comes into effect.