Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 2730

Date of sending by postal mail: June 9, 2023

Start date of measures for electronic provision: June 2, 2023

To all shareholders:

Chairman and CEO Masataka Kubo
EDION Corporation
(Head office location)
2-1-18 Kamiyacho, Naka-ku, Hiroshima, Japan
(Headquarters location)
2-3-33 Nakanoshima, Kita-ku, Osaka, Japan

NOTICE OF THE 22ND ANNUAL GENERAL MEETING OF SHAREHOLDERS

This is to inform you that the 22nd Annual General Meeting of Shareholders of EDION Corporation (the "Company") will be held according to the following.

When convening this General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the General Meeting of Shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on each of the following websites. Please access either of those websites by using the Internet address shown below to review the information.

The Company's website: https://www.edion.co.jp/ir/library/notice (in Japanese)

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/2730/teiji/ (in Japanese)

TSE website (Listed Company Search): https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Please access the website by using the internet address shown above, enter "EDION" in "Issue name (company name)" or the Company's securities code "2730" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

The Company would also ask that, instead of coming to the venue in person on the day of the meeting, you can exercise your voting rights in writing or via the Internet. In either case, please examine the Reference Documents for the General Meeting of Shareholders mentioned later, and exercise your voting rights by 6:30 p.m. on Wednesday, June 28, 2023, in accordance with the "Instructions for Exercising Voting Rights" on pages 3 and 4 (in Japanese).

1. Date and Time Thursday, June 29, 2023, at 10:00 a.m. (JST)

2. Venue "The Hō I and II," 2nd Floor, Hotel New Otani Osaka

1-4-1 Shiromi, Chuo-ku, Osaka, Japan

3. Meeting Agenda

Matters to be reported

 Business Report and Consolidated Financial Statements for the 22nd fiscal year (from April 1, 2022 to March 31, 2023), and audit results of Consolidated Financial Statements by the financial auditor and the Audit & Supervisory Board

2. Non-consolidated Financial Statements for the 22nd fiscal year (from April 1, 2022 to March 31, 2023)

Matters to be resolved

Proposal No. 1 Appropriation of Surplus Proposal No. 2 Election of 12 Directors

Proposal No. 3 Election of One Substitute Audit & Supervisory Board Member

[Notice]

- When arriving at the venue on the day of the meeting, please submit your enclosed voting rights exercise form to the reception desk.
- 2. Reception is scheduled to begin at 9:00 a.m.
- 3. In conjunction with the implementation of the system for providing informational materials for the General Meeting of Shareholders in electronic format, paper-based documents stating the items for which measures for providing information in electronic format are to be taken are sent to shareholders who have requested the delivery of paper-based documents. However, those documents do not include the following items in accordance with the provisions of laws and regulations and Article 16, paragraph 2 of the Company's Articles of Incorporation and those items are posted on the respective websites specified on the previous page.
 - (1) "System for ensuring appropriate business practices, and its operational status" in the Business Report
 - (2) "Consolidated Statement of Changes in Net Assets" and "Notes to Consolidated Financial Statement" in the Consolidated Financial Statements
 - (3) "Statement of Changes in Net Assets" and "Notes to Non-consolidated Financial Statement" in the Non-consolidated Financial Statements

Accordingly, the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements contained in such paper-based documents represent part of documents audited by the Audit & Supervisory Board Members while preparing the audit report, and by the financial auditor while preparing the accounting audit report.

- 4. If revisions to the items for which measures for providing information in electronic format arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the respective websites specified on the previous page.
- 5. The Company plans to deliver on-demand video recording the General Meeting of Shareholders at the Company's website (https://www.edion.co.jp/ir/library/notice) (in Japanese) after the closure of the General Meeting of Shareholders. Editing will be made to the Q&A session and others to protect the privacy of shareholders.

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Information

Proposal No. 1 Appropriation of Surplus

The Company understands that the dividend policy is an important management issue. Therefore, our basic policy is to determine the dividend amount after considering internal reserves for strengthening business performance and the management base while also keeping in mind the sharing of stable dividends to our shareholders.

The Company proposes the appropriation of surplus as follows:

Year-end dividends

Based on factors related to the current fiscal year such as business performance, financial conditions, and the future business environment, the Company would like to pay a dividend of ¥22 per share at the end of the current fiscal year.

As the Company has already paid an interim dividend of ¥22 per share in December 2022, the annual dividend will be ¥44 per share.

- (1) Type of dividend property Cash
- (2) Allotment of dividend property to shareholders and their aggregate amount ¥22 per common share of the Company Total payment: ¥2,165,919,206
- (3) Effective date of dividends of surplus June 30, 2023

Proposal No. 2 Election of 12 Directors

The terms of office of all ten Directors will expire at the conclusion of this General Meeting of Shareholders. Therefore, the Company proposes the election of 12 Directors.

The candidates for Director are as follows:

Candidate No.	Name	I	Current position in the Company and responsibility	Attendance at Board of Directors meetings
2	Mr. Masataka Kubo Mr. Norio Yamasaki	Reelection	Chairman and CEO Director, Vice President, and Executive Officer General Manager of Corporate Planning	17/17 (100%) 17/17 (100%)
3	Mr. Satoshi Kaneko	Reelection	Department Director, Vice President, and Executive Officer General Manager of Solution Services Department	17/17 (100%)
4	Mr. Kozo Takahashi	Reelection	Director and Managing Executive Officer General Manager of Sales Department	17/17 (100%)
5	Mr. Haruyoshi Jogu	Reelection	Director and Managing Executive Officer Deputy General Manager of Solution Services Department and General Manager of Logistics Service Management Department	17/17 (100%)
6	Mr. Tsugunori Ishida	New election	Senior Executive Officer Deputy General Manager of Corporate Planning Department, General Manager of Corporate Planning Management Department, and General Manager of IR/Corporate Communications Department	-
7	Mr. Shozo Ishibashi	Reelection Outside Independent	Outside Director	17/17 (100%)
8	Mr. Shimon Takagi	Reelection Outside Independent	Outside Director	16/17 (94%)
9	Ms. Naoko Mayumi	Reelection Outside Independent	Outside Director	17/17 (100%)
10	Mr. Yoshihiko Fukushima	Reelection Outside Independent	Outside Director	17/17 (100%)
11	Mr. Tadatsugu Mori	Reelection Outside Independent	Outside Director	13/13 (100%)
12	Mr. Yoshikiyo Sakai	New election Outside Independent	_	_

Notes:

- 1. Outside indicates candidates for Outside Director, and Independent indicates candidates for independent officer.
- 2. As Tadatsugu Mori was newly elected and appointed as Director at the 21st Annual General Meeting of Shareholders held on June 29, 2022, attendance at Board of Directors meetings indicates the number of meetings held and the number of meetings he attended after being appointed.

Reference: Skill matrix of Directors and Audit & Supervisory Board Members

If Proposal No. 2 of this General Meeting of Shareholders is approved in its original form, the positions of the Directors and Audit & Supervisory Board Members of the Company shall be according to the following.

The • mark indicates that the Director or Audit & Supervisory Board Member possesses the skill/experience, their expected role, etc.

Name	Position	Business Admini- stration Manage- ment Strategy	Financial Accounting Taxation	Sales and Marketing	Store Development	IT DX	Logistics	Human Resources Personnel Training	Legal Affairs Risk Manage- ment	Internal Control Govern- ance
Masataka Kubo	Representative Director	•		•	•			•	•	•
Norio Yamasaki	Director	•	•		•			•	•	•
Satoshi Kaneko	Director	•		•		•	•			
Kozo Takahashi	Director	•		•	•					
Haruyoshi Jogu	Director	•		•	•		•			
Tsugunori Ishida	Director	•				•	•			•
Shozo Ishibashi	Outside Director	•	•			•				•
Shimon Takagi	Outside Director	•							•	•
Naoko Mayumi	Outside Director	•	•							•
Yoshihiko Fukushima	Outside Director	•		•				•		•
Tadatsugu Mori	Outside Director	•	•		•	•				•
Yoshikiyo Sakai	Outside Director	•	•	•		•				•
Fujio Yamada	Fulltime Audit & Supervisory Board Member		•						•	•
Yuki Fukuda	Outside Audit & Supervisory Board Member		•							•
Takashi Okinaka	Outside Audit & Supervisory Board Member		•							•

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, icant concurrent positions outside the Company	Number of the Company's shares owned			
	Reelection	Apr. 1992 Mar. 2002	Representative Director and President of Daiichi Corporation (currently EDION Corporation) Chairman and Representative Director of the				
	Masataka Kubo	July 2003	Company President and Representative Director				
	(February 18, 1950)	June 2012	Chairman, Representative Director and CEO				
	(February 18, 1930)	Feb. 2015	Chairman and Representative Director of	2,212,386 shares			
	Attendance at Board of	reb. 2013	Sanfrecce Hiroshima FC Co., Ltd. (current				
	Directors Meetings		position)				
1	17/17 (100%)	Apr. 2018	Chairman and CEO of 3Q Co., Ltd. (current position)				
		June 2018	Chairman and CEO of the Company (current				
		2010	position)				
	Reasons for nomination as candidate for Director						
	He has demonstrated management ability for many years since becoming the Representative Director of Daiichi Co.,						
	Ltd., and has promoted the business performance growth of the entire group. Since he has played a major role in						
	determining important matters related to management and executing business, the Company has determined that he will						
			or expanding our business and increasing corporate v	alue, and therefore			
	nominates him as a candidate for	reelection as E	Director.	T			
	Reelection	June 2009	Director of the Company				
	Reelection	Apr. 2012	General Manager of Corporate Planning				
	Norio Yamasaki		Department (current position)				
	(January 15, 1957)	June 2012	Managing Director				
	(January 13, 1937)	June 2014	Senior Managing Director	67,036 shares			
	Attendance at Board of	June 2018	Director and Senior Managing Executive				
2	Directors Meetings		Officer				
	17/17 (100%)	June 2021	Director, Vice President, and Executive Officer				
			(current position)				
	Reasons for nomination as candid	date for Directo	or				
	_		vith management strategy departments, and has been	-			
			pects that he will be able to contribute to management	nt, and therefore			
	nominates him as a candidate for reelection as Director.						

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, icant concurrent positions outside the Company	Number of the Company's shares owned
3	Reelection Satoshi Kaneko (August 1, 1972) Attendance at Board of Directors Meetings 17/17 (100%)	Oct. 2013 Jan. 2014 June 2016 June 2018 Feb. 2019 Feb. 2019 June 2019 Feb. 2021 June 2021 Oct. 2022 Oct. 2022	President of Loudmouth Japan Co., Ltd. (current position) Chief Strategy Officer & Managing Director of Loudmouth Golf LLC Group Manager of Oracle Corporation Outside Director of the Company Director and Senior Managing Executive Officer General Manager of Logistics IT Service Department President and Representative Director of e-Logi Corporation General Manager of Business Department of the Company Director, Vice President, and Executive Officer (current position) General Manager of Solution Services Department (current position) President and Representative Director of EDION X Ventures Corporation (current	46,546 shares
	information systems department knowledge related to corporate	I the developme is and sales depa management.	position) or int of the Company's business through his abundant or interment at companies inside and outside Japan, and h intribute to management, and therefore nominates him	as experience and
4	Reelection Kozo Takahashi (September 12, 1961) Attendance at Board of Directors Meetings 17/17 (100%)	Feb. 2014 Feb. 2014 Apr. 2015 Feb. 2018 July 2018 Oct. 2020 Feb. 2021 June 2021 Oct. 2021 Feb. 2022 Oct. 2022 Apr. 2023	Executive Officer of the Company General Manager of Chugoku-Shikoku Sales Department General Manager of Kinki Sales Department General Manager of Sales Management Department Senior Executive Officer General Manager of Product Management Department Department Deputy General Manager of Business Department and General Manager of Product Management Department Director and Managing Executive Officer (current position) General Manager of Sales Department and General Manager of Product Management Department General Manager of Sales Management Department and General Manager of Sales Management Division General Manager of Sales Department and General Manager of Sales Department and General Manager of Sales Department and General Manager of Sales Department (current	31,889 shares

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
		July 2018 July 2018	Executive Officer of the Company General Manager of Corporate Sales	
		Apr. 2019	Management Department General Manager of EC / Business Management Department	
		June 2019	President and Representative Director of Forest Co., Ltd.	
	Reelection	July 2019	Senior Executive Officer of the Company	
		Feb. 2021	General Manager of Logistics Service	
	Haruyoshi Jogu		Department	
	(March 9, 1957)	Feb. 2021	President and Representative Director of e-Logi Corporation (current position)	15,200 shares
5	Attendance at Board of Directors Meetings	June 2021	Director and Managing Executive Officer of the Company (current position)	
	17/17 (100%)	Oct. 2021	General Manager of Logistics Service Business Division	
		May 2022	Representative Director, President of Jtop Co., Ltd. (current position)	
		Oct. 2022	Deputy General Manager of Solution Services	
			Department and General Manager of Logistics	
			Service Management Department of the	
			Company (current position)	
	Reasons for nomination as cand			
			ements in the EC department and the logistics service	
			y. The Company expects that he will be able to contri	ibute to
	management, and therefore non		candidate for reelection as Director.	
		Jan. 2016	General Manager of Corporate Planning	
			Department of the Company	
		Feb. 2020	Executive Officer	
		Feb. 2020	General Manager of Corporate Planning	
			Management Department and General Manager	
	New election	1 1 2021	of Corporate Planning Department	
		July 2021	General Manager of Corporate Planning Management Department and General Manager	8,213 shares
	Tsugunori Ishida		of IR/Corporate Communications Department	6,213 Share
6	(August 21, 1972)	June 2022	Senior Executive Officer (current position)	
O		Oct. 2022	Deputy General Manager of Corporate	
		Oct. 2022	Planning Department, General Manager of	
			Corporate Planning Management Department,	
			and General Manager of IR/Corporate	
			Communications Department (current position)	
	Reasons for nomination as cano	lidate for Directo		
			lize his abundant experience and achievements in co	rporate
			he management of the Company, and therefore nomin	
	candidate as Director.			

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, icant concurrent positions outside the Company	Number of the Company's shares owned				
		Jan. 1995 Apr. 1997	Head of Management Development Department, Nomura Research Institute, Ltd. Head of Investment Banking Research Department, Financial Research Center,					
	Reelection Outside	June 1998	Nomura Securities Co., Ltd. Head of Equity Research Department; and Deputy Director of Financial Research Center					
	Independent	May 2000	of the said company Managing Director of Lehman Brothers Japan					
	Shozo Ishibashi (July 5, 1949)	Sep. 2003	Inc. Representative Director of The Ishibashi Tanzan Memorial Foundation (current position)	0 shares				
	Years in office 9	Apr. 2004	Director of Tokyo Medical and Dental University	U shares				
7	Attendance at Board of	Apr. 2005 June 2007	Auditor of Rissho Daigaku Gakuen Outside Auditor of MINKABU Inc. (currently					
	Directors Meetings	Julie 2007	MINKABU THE INFONOID, Inc.)					
	17/17 (100%)	Apr. 2008	Director of Kurimoto Educational Institution (NUCB) (current position)					
		June 2014	Outside Director of the Company (current position)					
		Mar. 2017	Outside Director of MINKABU Inc. (current position)					
	Reasons for nomination as candidate for outside Director and overview of expected role							
			corporate management and finance, and has contri					
	meetings, etc., serving as the chair	rman of the No	of supervisory functions by stating his opinions at lumination and Compensation Committee, which is a					
		-	ies using his experience and knowledge.					
			tinue providing suggestions and advice based on his as a candidate for reelection as outside Director	s independent and				
	Reelection	Apr. 1990	Registered as an attorney at law					
	Outside	Apr. 1990	Joined Blakemore & Mitsuki					
	Independent	Oct. 1992	Joined Adachi, Henderson, Miyatake & Fujita					
	Shimon Takagi	Aug. 1999	Partner of Tokyo Aoyama Aoki Koma Law Office					
	(December 23, 1962)	Aug. 2002	Partner of White & Case LLP					
		Mar. 2014	Established Takagi Law Office (to the present)	0 shares				
	Years in office 8	June 2015	Outside Director of the Company (current position)					
8	Attendance at Board of Directors Meetings							
	16/17 (94%)							
	He has experience and expert known	wledge of corp	Director and overview of expected role orate legal affairs as an attorney, and has contribute of supervisory functions by stating his opinions at l	-				
			nation and Compensation Committee, which is an a					
	Board of Directors, and through of Although Shimon Takagi has nev	other activities of er been involve	using his experience and knowledge. It with company management other than as an outsi	de officer, the				
			e providing suggestions and advice based on his ind as a candidate for reelection as outside Director.	ependent and				

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, icant concurrent positions outside the Company	Number of the Company's shares owned			
	Reelection Outside Independent Naoko Mayumi (October 29, 1955) Years in office	July 1993 May 2002 July 2002	Group Leader of Pension Sales Department, Zurich Scudder Investments Japan Inc. (currently Deutsche Asset Management (Japan) Limited) Managing Executive Officer; and Head of Pension Client Services Department of the said company Managing Director, Head of Pension Sales Department, UBS Global Asset Management (Japan) Ltd. (currently LIBS Asset Management	0 shares			
9	4 Attendance at Board of Directors Meetings 17/17 (100%)	Aug. 2005 June 2019	(Japan) Ltd. (currently UBS Asset Management (Japan) Ltd.) Head of Pension Team and Director of Marketing Client Services Department, Lazard Japan Asset Management K.K. Outside Director of the Company (current position)				
	Reasons for nomination as candidate for outside Director and overview of expected role She has contributed to the strengthening of supervisory functions by stating her opinions based on her abundant experience in finance and securities fields, and through other activities using her experience and knowledge. The Company expects that she will be able to continue providing suggestions and advice based on her independent and objective position, and therefore nominates her as a candidate for reelection as outside Director.						
	Reelection Outside Independent	Apr. 1990 July 1995	Joined Salomon Brothers Securities Asia, Ltd. (currently Citigroup Global Markets Japan Inc.) Lecturer of Department of Economics, Royal				
	Yoshihiko Fukushima (October 30, 1963)	July 2006	Stockholm University, Sweden Professor of BSc in Management, NUCB Undergraduate School				
	Years in office	Apr. 2007	Professor of Faculty of Political Science and Economics, Waseda University (current position)	0 shares			
10	Attendance at Board of Directors Meetings 17/17 (100%)	Apr. 2010 June 2019	Director of Waseda Research Institute for Corporate Social Responsibility, Waseda University Outside Director of the Company (current				
	Reasons for nomination as candidate for outside Director and overview of expected role He has contributed to the strengthening of supervisory functions by stating his opinions based on his knowledge as expert in the economy and management fields, and through other activities using his experience and knowledge. Although Yoshihiko Fukushima has never been involved with company management other than as an outside officer, the Company expects that he will be able to provide suggestions and advice based on his independent and objective position, and therefore nominates him as a candidate for reelection as an outside Director.						

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company			
11	Reelection Outside Independent Tadatsugu Mori (September 22, 1963) Years in office 1 Attendance at Board of Directors Meetings 13/13 (100%)	Apr. 2004 June 2006 Oct. 2007 Mar. 2012 Dec. 2012 Apr. 2014 Nov. 2020 June 2021 June 2021 June 2022 Mar. 2023	General Manager, Corporate Advertising Strategy Office, Hankyu Department Stores, Inc. Director and Executive Officer of the said company Director and Executive Officer, Corporate Planning Office Manager, in charge of System Planning Office, H2O Retailing Corp. Director and Managing Executive Officer of the said company Outside Director, Umenohana Co., Ltd. Director and Managing Executive Officer, in change of Finance Office, H2O Retailing Corp. Outside Director of HITO-Communications Holdings Inc. (current position) Director of Kansai Super Market Ltd. Advisor of the said company Outside Director of the Company (current position) Outside Director of Silver Egg Technology CO., Ltd. (current position)	1,000 shares		
	Reasons for nomination as candidate for outside Director and overview of expected role He has contributed to the strengthening of supervisory functions by stating his opinions based on his abundant experience and knowledge as executive director of a company engaging in retail business, and through other activities using his experience and knowledge.					
			ntinue providing suggestions and advice based on his as a candidate for reelection as outside Director.	s independent and		

Candidate No.	Name (Date of birth)		nmary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
No.	New election Outside Independent Yoshikiyo Sakai (October 10, 1956)	Aug. 1994 July 1999 July 2002 June 2005 July 2008 June 2009 June 2012 June 2014	General Manager of Finance Office, Accounting Department of NTT Mobile Communications Network, Inc. (currently NTT DOCOMO, INC.) Head of Accounting Section, Accounts and Finance Department of NIPPON TELEGRAPH AND TELEPHONE EAST CORPORATION General Manager responsible for Accounts and Finance Department of NTT DOCOMO, INC. (currently NTT DOCOMO, INC.) General Manager of IR Department of the said company General Manager of Public Relations Department of the said company Executive Officer and General Manager of Public Relations Department of the said company Director, Head of Finance and Accounting Department of NIPPON TELEGRAPH AND TELEPHONE CORPORATION Senior Executive Vice President and Representative Director of NTT DOCOMO, INC.	
		July 2015	Senior Executive Vice President and Representative Director, General Manager of Sales and Marketing Division of the said company	
		June 2016	President of NTT FINANCE CORPORATION	
		June 2021	Advisor of the said company (current position)	
			e Director and overview of expected role	
			ce as someone in change of finance & accounting di	
	_		communications network business, the Company exp	
			n his independent and objective position, and therefor	re nominates him as
	a new candidate for outside Dir	rector.		

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. Outside indicates candidates for Outside Director, and Independent indicates candidates for independent officer.
- 3. The Company has made notification that Shozo Ishibashi, Shimon Takagi, Naoko Mayumi, Yoshihiko Fukushima and Tadatsugu Mori are independent officers according to the regulations of the Tokyo Stock Exchange, Inc., and if they are reelected and appointed as Directors, the notification as independent officers will continue, and if Yoshikiyo Sakai is elected and appointed as a Director, the Company plans to make a new notification that he is an independent officer.
- 4. The number of years in office as an outside Director is the number of years as of the conclusion of this General Meeting of Shareholders.
- The number of the Company's shares owned by each candidate includes the number of equity shares through the EDION Group Executive Share Ownership Plan.
- 6. Limited liability agreements with Directors (excluding those who are Executive Directors, etc.)

 According to the Company's Articles of Incorporation, it is possible to conclude a limited liability agreement with Directors (excluding those who are Executive Directors, etc.) for damages. Limited liability agreements have been concluded with Shozo Ishibashi, Shimon Takagi, Naoko Mayumi, Yoshihiko Fukushima, and Tadatsugu Mori according to this provision. If each of them is reelected as a Director, the relevant agreement will be continued, and if Yoshikiyo Sakai is elected and appointed as a Director, a new agreement will be concluded with him.
 - The contents cover the minimum liability limit stipulated by laws and regulations for limited liability based on the relevant agreement.
- 7. Company Directors and Officers liability insurance (D&O insurance) policy The Company has concluded Directors and officers liability insurance policies with Directors and Audit & Supervisory Board Members of the Company and its subsidiaries as insured persons. The relevant policy covers damages and legal costs, etc., incurred when there is a claim for damages due to the actions of an insured person as a corporate officer. Insurance premiums are fully borne by the company.

If each candidate is elected and appointed as a Director, the Company plans to renew the relevant policy including them as insured persons.
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Proposal No. 3 Election of One Substitute Audit & Supervisory Board Member

Pursuant to the provision of Article 329, paragraph 3 of the Companies Act, the Company proposes to elect one substitute Audit & Supervisory Board Member in advance to prepare for a case where the number of Audit & Supervisory Board Members is not sufficient as stipulated by laws and regulations.

With regards to this Proposal, the Board of Director shall be able to rescind the election by its resolution, with consent of the Audit & Supervisory Board, as far as it is before the person elected takes office as Audit & Supervisor Board Member.

The consent of the Audit and Supervisory Board has been obtained for the Proposal.

The candidate for substitute Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Career sum	Number of the Company's shares owned	
Outside Independent Yoshiyuki Iwata (November 30, 1968)	Dec. 1993 Oct. 1997 Feb. 2005 Nov. 2014 Apr. 2017 Sep. 2020	Joined Tohmatsu Consulting Co., Ltd. (currently Deloitte Tohmatsu Consulting LLC) Joined Chuo Audit Corporation Director of ZECOO Partners Inc. Representative Director of the said company (current position) Director of the Japanese Association of Management Accounting (current position) Visiting Professor of Graduate School of Professional Accountancy, Meiji University (current position)	0 shares

Reason for nomination as candidate for substitute outside Audit & Supervisory Board Member

Yoshiyuki Iwata is qualified as Certified Public Accountant and Certified Public Tax Accountant. The Company expects that he will be able to perform duties as outside Audit & Supervisory Board Member appropriately, including providing guidance and audit based on his expert knowledge, and therefore nominates him as a new candidate for substitute outside Audit & Supervisory Board Member.

Notes:

- . There is no special interest between the candidate and the Company.
- 2. Outside indicates a candidate for substitute Outside Audit & Supervisory Board Member, and Independent indicates a candidate for independent officer.
- 3. Pursuant to the provision of the Articles of Incorporation of the Company, the election of substitute Audit & Supervisory Board Member shall be valid up to an Annual General Meeting of Shareholders for the fiscal year ending in the last year of the four-year period following the election.
- 4. If Yoshiyuki Iwata is appointed as an Audit & Supervisory Board Member, the Company plans to make a notification that he is an independent officer according to the regulations of the Tokyo Stock Exchange, Inc.
- Limited liability agreements with Audit & Supervisory Board Members
 According to the Company's Articles of Incorporation, it is possible to conclude a limited liability agreement with Audit & Supervisory Board Members for damages.
 - If Yoshiyuki Iwata is appointed as an Audit & Supervisory Board Member, a new agreement will be concluded with him. The contents cover the minimum liability limit stipulated by laws and regulations for limited liability based on the relevant agreement.
- 6. Company Directors and Officers liability insurance (D&O insurance) policy
 - The Company has concluded Directors and officers liability insurance policies with Directors and Audit & Supervisory Board Members of the Company and its subsidiaries as insured persons.
 - The relevant policy covers damages and legal costs, etc., incurred when there is a claim for damages due to the actions of an insured person as a corporate officer. Insurance premiums are fully borne by the company.
 - If Yoshiyuki Iwata is appointed as an Audit & Supervisory Board Member, the Company plans to renew the relevant policy including him as insured person.

[Reference]

1. Policy for Nominations and Procedure for Candidates for Directors and Audit & Supervisory Board Members

[Nomination Policy]

The Company considers the following items when determining candidates for Directors and Audit & Supervisory Board Members.

- Whether they have insight, achievements, and abilities
- Whether they have a high sense of ethics
- Whether they can contribute toward the realization of the Company group's corporate philosophy
 In addition to these, the following items are also considered regarding outside Directors and outside
 Audit & Supervisory Board Members.
- Whether they have specialized knowledge and abundant experience
- Whether they can supervise business operations by Directors and give advice on management policies and plans from an independent and objective perspective.

[Nomination Procedure]

In harmony with the policy for nominations, Directors are nominated by means of a resolution by the Board of Directors after considering the candidates for appointment through a "Nomination and Compensation Committee," which is an advisory body to the Board of Directors chaired by an independent outside Director.

Audit & Supervisory Board Members are nominated by means of a resolution by the Board of Directors after a fair consideration of the candidates for appointment based on the policy for nominations.

2. Criteria for the Independence of Outside Directors and Outside Audit & Supervisory Board Members

Regarding the criteria for the appointment of outside Directors and outside Audit & Supervisory Board Members, the Company adheres to the provisions in the Companies Act and the "Guidelines for Listing Management, etc." by the Stock Exchange, and has established its own independent standards as shown in the following.

[Independence Standards]

Those to whom none of the following items apply:

- a. Current or former executing person of the Company or its subsidiaries
- b. An executing person who currently belongs to a major shareholder or an organization that is a major shareholder with at least a 10% stake in the Company's latest list of shareholders as far as voting rights
- c. An executing person who currently belongs to a business partner and their consolidated subsidiaries whose total amount of transactions with the Company has exceeded 2% of consolidated sales for the Company or business partners at any time during the last three fiscal years
- d. Consultants, accounting specialists, legal specialists, financial auditors, or advisory contractors who have received an average of at least \(\frac{1}{2}\)10 million in cash or other assets annually from the Company in addition to executive compensation during the last three fiscal years (If they are a corporation, union, or other organization, an executing person who currently belongs to the said organization)
- e. Directors and other executing persons of organizations, etc., that have received donations from the Company exceeding ¥10 million per year or 2% of sales or total income, whichever is higher, during the last three fiscal years
- f. A person who has belonged to an organization or a business partner mentioned in the above b to e at a certain time in the past, and has been retired from the said group or business partner less than one year
- g. The spouse or a relative within the second degree of kinship of an executing person of the Company or someone mentioned in the above a to e